

E-COMMERCE EXPERIENCE REPORT

A Thorough (Analysis) of the Fashion Market in Germany

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FAST FASHION SUSTAINABLE COMMERCE ARTIFICIAL INTELLIGENCE SOCIAL COMMERCE LIVE SHOPPING

INTRODUCTION

Shopping goes digital! In global e-commerce, fashion is without doubt one of the largest markets. In the digital fashion trade, trends are formed for the entire online trade, and the expectations of users are correspondingly high. With internationally renowned brands and innovative retailers, Germany is regarded as one of the fastest growing fashion markets in the world and is constantly shifting its customer base from the offline to the online world.

"Circular economy, lowsumerism (word creation from "low" and "consumerism") or sharing economy - the demand for the perfect balance of social commitment, ecological added value, digital innovation as well as financial success is increasing, also in the fashion industry." ¹

Without a doubt, it is clear that the fashion industry has a high level of maturity in e-commerce. Fashion already played a central role in the early days of online retailing, and even today **the fashion sector contributes around 23% to total online retailing in Germany.** Simultaneously, the fashion sector has also always been one of the pioneers in online retail when it comes to customer experience: this is where the foundation was laid for customer expectations when it comes to handling returns. With current trends such as live shopping, it is also the fashion & beauty sectors that are at the forefront of innovation in e-commerce.

That's why we would like to dedicate this issue of the E-Commerce Experience Report to the fashion industry: We examine on the following pages how the 20 largest online retailers in the German fashion market are positioned in terms of customer experience. We aim to objectively assess the entire user experience, from browsing experience to delivery processes and customer service. The results of the study are intended to serve as a benchmark for the current state of digital fashion retailing in Germany - and to identify areas where further improvements are possible. Let's go!

1) Forbes 2) Statista

5 THUMBS UP

SMOOTH SHIPPING AND RETURNS PRO-CESS

All 20 orders in the report arrived within the specified delivery period. The fashion shops also did not let themselves down when it came to processing and refunding the tested returns. Overall, the process was simple and smooth.

> Page 38

MANY DIFFERENT PAYMENT OPTIONS

Payment habits and preferences vary widely among consumers. With an average of five payment methods on offer, fashion shops are well positioned!

> Page 34

LIVE SHOPPING IS ALREADY ADAPTED IN THE SHOP AT HALF OF THE RETAILERS

Live shopping - the new magic bullet in e-commerce. Shops are recognizing the potential of social media and new sales formats from Asia and are showing a willingness to experiment in this area.

> Page 84

SUSTAINABILITY FILTERS ARE STAN-DARD FOR ALMOST ALL SHOPS

Sustainability has long since ceased to be a mere trend and has become a social aspiration. The first approaches to this are being adapted - for example, clothing can be filtered for more sustainable alternatives.

> Page 64

VIRTUAL SIZE ASSISTANTS ARE WIDELY USED

Digital size assistans help increase conversion rates and avoid returns. 17 out of 20 retailers offer at least one service for digital size advice. The most popular service is Fit Finder from Fit Analytics

> Page 86

LACK OF TRANSPARENCY ABOUT PRODUCT ORIGIN

Only 2 shops specifically state on the product detail page where and under what conditions the garment was produced - this topic deserves more relevance and transparency.

> Page 64

LITTLE HIGH-QUALITY PERSONALIZATION

Personalized content based on purchasing behavior or customer data was clearly not available enough. In some cases, we were also shown content that did not match our buying behavior or data.

Page 54

TOO FEW EXPRESS PAY-MENT CHECKOUT OPTIONS

Express checkouts or wallet solutions such as Apple Pay or PayPal Express improve the user experience by significantly shortening the checkout process. An added value that is unfortunately integrated in only 5 shops.

> Page 34

INSUFFICIENT MOBILE PERFORMANCE

Although there are some shining examples in the industry, the majority of retailers still lag behind in mobile site performance. Also, the possibilities of Progressive Web Apps are still hardly adapted - here we had expected more

> Page 76

USER GENERATED CONTENT IS HARDLY USED

User-generated content in the form of reviews is one of the most important orientation aids for online shoppers. Only one retailer allows customers to add pictures to the customer rating, a full 9 retailers even offer no product rating options at all.

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MARKET OVERVIEW

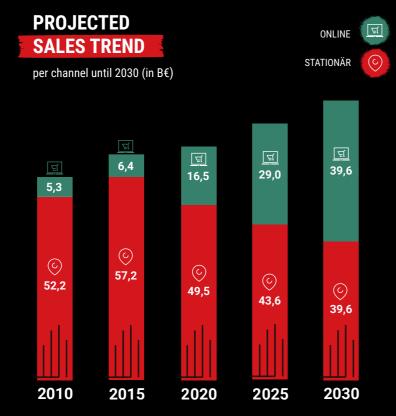
First things first: Before we start with the actual report, we first want to subject the fashion industry to a basic check and take a dive into the...

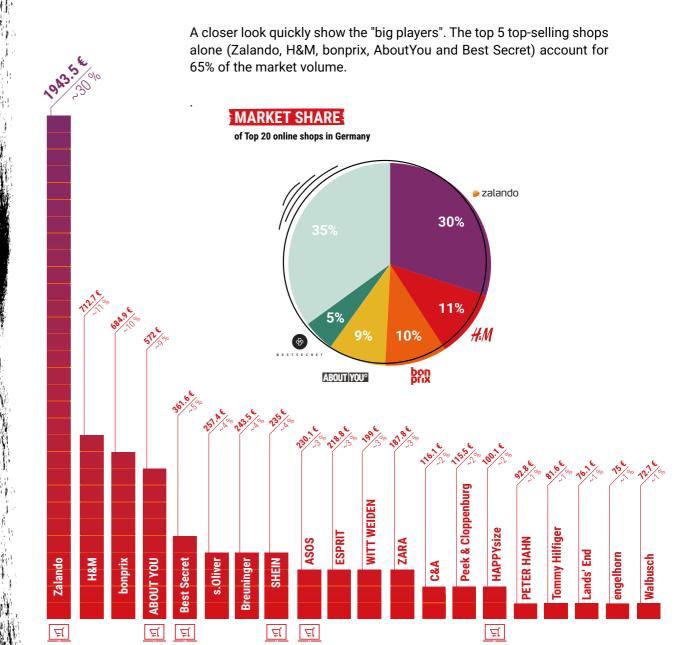
NUMBERS, DATA FACTS

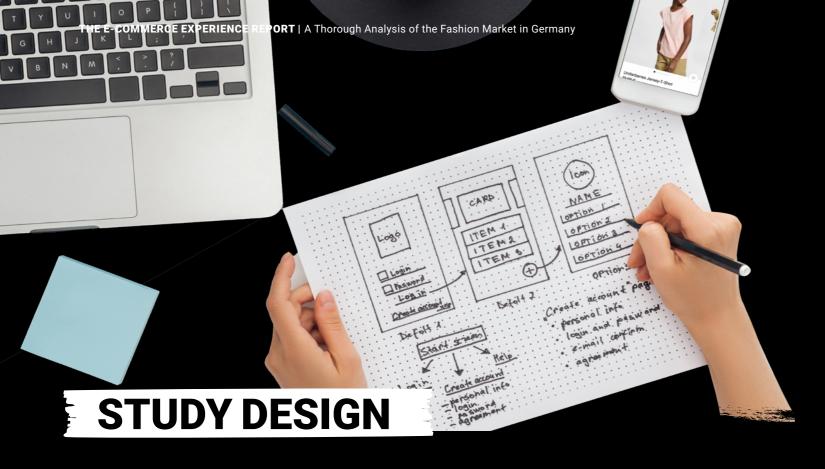
It's not a a secret that the Germans like online shopping. Fashion in particular is popular, the virtual shopping carts are set ablaze here - and the sales trend clearly shows that this will remain in the coming years!

MARKET LEADERS IN THE FASHION SECTOR

Once again, we wanted to know which are the 20 top-selling fashion online shops in Germany and thus make it into our E-Commerce Experience Report. And Here we go - these are the 20 "lucky" ones:







HOW WERE THE SHOPS SELECTED?

In order to select the right shops for our study, we first identified the 20 most frequented online shops measured by traffic according to similarweb. We then compared this list with data from Statista and the EHI Retail Institute to ensure that we had made the right selection.

For better comparability, we only considered shops that carry a wide range of fashion items for the study. We also left out the two major generalists in German online retailing, Amazon and Otto, as their offerings are not limited to any one sector.









































STUDY DESIGN

WHAT TEST CRITERIA WERE DEFINED?

The stated goal of our e-commerce experience report: We want to neutrally show where the fashion industry currently stands in online retail. To this end, we have collected and quantified test criteria that provide information about how good the user experience is when shopping digitally. In doing so, we take into account both the online experience of the shop itself as well as analog processes that take place around online shopping - especially during the delivery or return of items.

ON PAGE
EXPERIENCE:
25 CRITERIA

SERVICE & LOYALTY:

15 CRITERIA

ORDER EXPERIENCE: 37 CRITERIA

TECHNOLOGY & INNOVATION:

20 CRITERIA

SUSTAINABILITY:

7 CRITERIA

SUM 104 CRITERIA

WHICH (TEST) PRODUCT WAS SELECTED?

To evaluate the quality of delivery and returns, we ordered a similar product from each of the fashion retailers studied. This was a branded t-shirt. For each of the retailers, we made sure to order a product marked as "available" in order to have a solid comparability of the delivery time.

WHICH TEST PERIOD WAS SE-LECTED?

The entire study took place **between April 2022 and June 2022.** This includes both the investigation of technical aspects within the shops or apps and the execution of orders and returns as well as inquiries to the retailers' customer service.

Changes made to the shops of the retailers studied after this period can therefore no longer be taken into account in this report.

AT A GLANCE



Time of analysis: 04.2022 - 06.2022



Product: Brand T-Shirt



Delivery: by postal service

STUDY DESIGN

CUSTOMER EXPERIENCE

INTRO

The **customer experience** designates the sum of all experiences and touchpoints of a customer with a company or brand over the entire duration of the relationship.

To illustrate, when you go into a shop as a customer, you find yourself in a shopping situation where many aspects come together - premises, furnishing style, product presentation, atmosphere (lighting, music) and, above all, personal contact and interaction with the customer.

But what does that look like in the online world, where personal contact, for example, doesn't happen at all and people also usually shop from their own homes?

After all, the intention in both application areas is to offer customers all the services that will lead them to their desired product and satisfy them - in order to create loyal returning customers that do not cause expensive marketing cost to acquire in the first place.

In this context, online shops should ask themselves the following question:

- How appealing and clearly structured is the shop?
- How are the products presented?
- Is all important information available and easy to find?
- How is the ordering process designed?
- What payment methods are available?
- What does the returns process look like?
- How good is the customer service?

All the answers and assessments of these questions add up to the customer experience. And customers are merciless here: If the customer experience is experienced as poor, the customer will no longer order from this online shop - worst case for online retailers!

The task of this report is therefore also to test the shops examined from the customer's point of view and with a clear focus on the customer experience.



THE FIRST IMPRESSION COUNTS

The customer's trust is often gained through content during product research. Appealing images, product descriptions, and other informative, entertaining, or interesting content, together with the price, determine whether the product is shortlisted. High-quality content not only influences the purchase decision, but can also reduce the return rate. This is because high-quality content helps customers to better grasp the quality and fit of a garment when making a digital purchase.

We therefore took a look at what the fashion industry has to offer here. How are the products visually presented to the customer? Is there any supporting social media content that is displayed in the shop? What about user-generated content - is the shop set up so that users can upload product photos and reviews themselves? This chapter is all about the interaction between content and commerce.



PRODUCT PRESENTATION & INFORMATION

E

Product images are one of the most important things in e-commerce. Unfortunately, their importance is nevertheless too often underestimated. .



FOR 87% OF USERS, PRODUCT IMAGES ARE DECISIVE FOR COMPLETING THE PURCHASE¹

For this reason, we investigated whether the fashion industry covers the basics when it comes to displaying products:

1: PLP (Product Listing Page) or Category page

Most retailers know the importance and connection of conversion with their product detail pages. Investing time & money here is also super important. But what is often underestimated is the PLP (Product Listing Page).

The PLP is the page that lists all products and, if you are interested in a product, the corresponding product detail page is just one click away.

These pages are often used as a catalog for products, but they can do much more! With a well-optimized PLP, merchants can boost their SEO, increase user engagement and improve conversion.

In the category pages, we have therefore paid attention to the following:

- Can I already see several perspectives of the garment (with/without model) here? Changeable by mouseover or arrow click?
- Can I set the product display of the complete PDP (model/packshot)?
- Will the different color options be displayed to me and will the images also adjust accordingly?
- Are the available sizes displayed, either statically or on mouseover?

ONLY 1 SHOP HERE FULLY MET ALL OF OUR TESTED CRITERIA.

It's a shame, because you can already do a lot right on the category page and convince customers with your products.

Quelle: 1) Ergonode, The importance of product photos in e-commerce, 2021

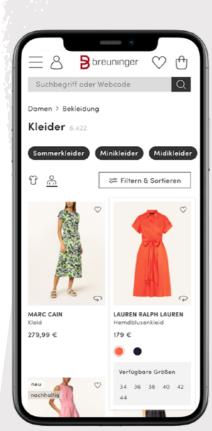
Product Listing Page (PLP) Mousover SHOP NAME Product tile: Switching color Changing **Displaying** Displaying On click packshot or model available sizes perspective numerous on preview view as filter available colors image on product tile Ġ 1. Breuniger 2. ABOUT YOU \checkmark X X 3. C&A X 4. ESPRIT X 5. Peek & Cloppenburg 6. s.Oliver X X 7. Zalando X 8. bonprix \checkmark 9. H&M X 10. Lands' End X 11. SHEIN X X X 12. Walbusch X X 13. engelhorn X X 14. HAPPYsize X 15. PETER HAHN X X X X X 16. WITT WEIDEN X X X 17. Best Secret X X X 18. Tommy Hilfiger X X 19. ZARA X X X X 20. ASOS

PRODUCT PRESENTATION & INFORMATION

Breuninger's online shop deserves a positive mention.

Here, the display of the products can be changed from packshot to model (and vice versa) in advance. It is also possible to change the perspectives in the preview for a particular item of clothing and click through several photos. The different color options are also displayed and the product image changes accordingly.

The available sizes are also displayed in the preview. So all the first important information is directly visible to the customer in the PLP. This significantly increases the chance of completing a purchase and makes for a more pleasant shopping experience for the user .





In the s.Oliver shop, the different colors can be toggled directly in the PLP. In addition, users can see the availability of different sizes already at this step, and can directly access the sizing guide.

	Q	∱ →		completely partially not available
SHOP NAME	Model	Perspectives	Videos	
1. ASOS	\checkmark	\checkmark	\checkmark	}(🕏) 3/3
2. H&M	\checkmark	\checkmark		2.5/3
3. ABOUT YOU	\checkmark	\checkmark	×	
4. Best Secret	\checkmark	\checkmark	×	
5. bonprix	\checkmark	\checkmark	×	
6. Breuniger	\checkmark	✓	×	
7. C&A	\checkmark	\checkmark	×	
8. ESPRIT	\checkmark	\checkmark	×	
9. HAPPYsize	\checkmark	\checkmark	×	
10. Peek & Cloppenburg	\checkmark	\checkmark	×	2/3
11. PETER HAHN	\checkmark	\checkmark	×	2/3
12. SHEIN	V	\checkmark	×	
13. sOliver	\checkmark	\checkmark	×	
14. Tommy Hilfiger	V	\checkmark	×	
15. Walbusch	\checkmark	\checkmark	×	
16. WITT WEIDEN	V	\checkmark	×	
17. Zalando	V	\checkmark	×	
18. ZARA	V	\checkmark	×	
19. engelhorn		\checkmark	×] () 1.5/3
20. Lands' End	V	×	X	1/3

2: PDP (Product Detail Page)

You like an item of clothing on the PLP, want to take a closer look at it and click on it - the product detail page opens. Now it's getting serious, the click "to the shopping cart" is not far away. It is therefore all the more important that the customer is provided with good content and information that encourages him to make a purchase. That's why we checked the visual presentation and also recorded the details with which the shops inform their potential customers. We tested the following criteria:

Product presentation

- Is the garment presented on models?
- Are there different perspectives of the garment?
- Do they even use videos to showcase products?

It is pleasing that almost all shops use product photos with models and in total many different perspectives are shown, which represent the product well.

PRODUCT INFORMATION AND PRESENTATION

RMATION AND

ONLY 1 SHOP USES VIDEOS IN THE PDP

Wasted potential for the online retailers, because 96% of consumers find product videos helpful in their purchase decision.

To assess the quality of detailed product information, we looked at the following criteria:

- Are there any meaningful size specifications?
- Is the size of the model given as a reference?
- Are shipping and material info mentioned on the product detail page?
- Can you check online for in-shop availability if there are brick-and-mortar shops?

High-quality information is crucial for the return rate. Size information in particular plays a decisive role here. In our view, the provision of size tables and measurements is an absolute "must-have" here. If comparisons to model sizes are also provided, there is a greater chance that customers will get a much better and simpler idea of the accuracy of fit.



SHOP NAME	Size indication (with table)	Model size for reference	Shipping information	Material information	Check availability in store (omni channel)	
1. ABOUT YOU	✓	\checkmark	\checkmark	✓	দ্]
2. ASOS	✓	✓	✓	\checkmark	덛	
3. Best Secret	✓	✓	✓	✓	덛	
4. C&A	✓	✓	V	✓	✓	
5. HAPPYsize	✓	✓	✓	✓	ঘ	
6. H&M	✓	\checkmark	\checkmark	✓	✓	-
7. Peek & Cloppenburg	✓	\checkmark	✓	✓	✓	
8. SHEIN	✓	\checkmark	\checkmark	✓	ঘ	
9. s.Oliver	✓	\checkmark	✓	✓	✓	
10. Tommy Hilfiger	✓	\checkmark	\checkmark	✓	✓	
11. Zalando	\checkmark	\checkmark	\checkmark	\checkmark	되	
12. Breuninger	✓	×	\checkmark	✓	\checkmark]
13. ESPRIT	✓	\checkmark	\checkmark	\checkmark	×	١,
14. Walbusch	\checkmark	×	\checkmark	\checkmark	\checkmark	[\
15. ZARA	\checkmark	×	\checkmark	\checkmark	\checkmark	
16. bonprix	✓	×	\checkmark	✓	×]
17. engelhorn	×	\checkmark	\checkmark	\checkmark	×	
18. Lands' End	✓	×	V	✓	×	+ (
19. PETER HAHN	✓	×	✓	✓	×	
20. WITT WEIDEN	✓	×	✓	✓	×	





A Hinzufügen

Slightly more than half of the retailers don't show any weakness when it comes to providing product information. We also like that 13/20 shops indicate the size of the model as a reference.

It is also pleasing that all shops give sufficient information about shipping and material in their PDP.

WELL DONE! - **H&M**, for example, comes up trumps with plenty of product information as well as size comparisons and a fit scale based on customer reviews.

CROSS- & UP-SELLING-CONTENT

Cross & up-selling content means purchase incentives for further products that might fit the customer's actual need. This not only has economic advantages for the retailer by increasing the chance of a larger shopping cart. It also benefits the customer experience for the user. Why? When a shop shows a customer a matching accessory, for example, inspiration and thus shopping assistance is provided on the one hand. At the same time, the user saves time because he does not have to search for suitable items.

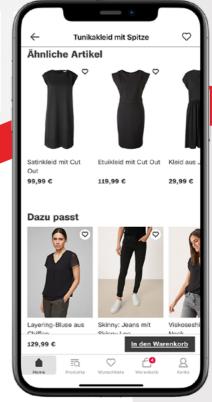
That's why we took a look at how retailers are already exploiting this potential:

- Are there general get the look/inspiration sites that invite you to browse outfits?
- Does the product detail page display "Get the Looks" or "This goes with it" that let you complete the whole outfit on the product image?
- Are "similar items" displayed to provide reasonable alternatives if the desired product is not available in the appropriate size?
- What have other customers bought in addition?
- Which products were viewed last?



At **Breuninger**, the PDP also displays the other items of clothing worn by the model in the product photos, in addition to the product actually wanted. A real shopping help if you like to buy whole outfits.

The online shop of **s.Oliver** shows on the PDP which similar and matching items are available for the desired garment.



Mehr von dieser Marke

Mrs & HUGS

Machen Sie den Look komplett

MRS & HUGS

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Blog

ON PAGE EXPERIENCE

CONTENT & COMMERCE: DO THEY GO THE EXTRA MILE?

PRODUCT REVIEWS AND USER-GENERATED CON-TENT:

views is one of the most important orientation aids for online shoppers. Reviews and shared opinions help online shops strengthen their brand - and boost sales when these customers express positive opinions. Free advertising and SEO boost - retailers should not do without these in any case.



70% OF CONSUMERS

put more trust in reviews and recommendations than in the actual content made by the brand or shop.

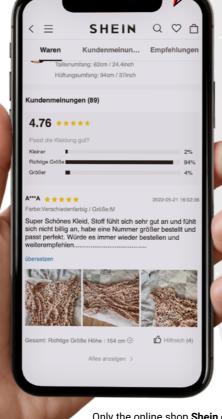
Retailers can go one better by providing user-generated content with images and videos on the PDP - especially in a visual industry such as fashion. Customers can take

User-generated content in the form of re- their own photos of purchased products

and upload them, which in turn makes the shopping experience much more authentic for potential customers.



Disappointing: Only 1 retailer allows customers to add pictures to the customer review. That's lost marketing potential!



Only the online shop Shein can trump with user-generated content in the product reviews.

3. ASOS	SHOP	Product rating available (PDP)	UGC: Reviews (PDP)	Blog posts	Video Content Blog	UGC: Social Media
3. ASOS	1. SHEIN	✓	\checkmark	V	×	×
4. bonprix	2. Zalando	V	×	V	✓	×
5. HAPPYsize X X X 6. H&M X X X 7. Lands' End X X X 8. Peek & Cloppenburg X X X 9. PETER HAHN X X X 10. Tommy Hilfiger X X X 11. Walbusch X X X 12. ABOUT YOU X X X 13. Best Secret X X X 14. Breuninger X X X 15. C&A X X X 16. engelhorn X X X 17. ESPRIT X X X 19. WITT WEIDEN X X X	3. ASOS	✓	×	*	×	×
6. H&M 7. Lands' End X X X X 8. Peek & Cloppenburg X Y Y Y Y Y Y Y Y Y Y Y Y	4. bonprix	V	×	V	×	×
7. Lands' End	5. HAPPYsize	✓	×	✓	×	×
8. Peek & Cloppenburg 9. PETER HAHN X X 10. Tommy Hilfiger X X X X 11. Walbusch X X X X X X X X X X X X X	6. H&M	V	×	V	×	×
9. PETER HAHN 10. Tommy Hilfiger X X X 11. Walbusch X X X X X X 12. ABOUT YOU X X X X X X X X X X X X X	7. Lands' End	V	×	V	×	×
10. Tommy Hilfiger	8. Peek & Cloppenburg	V	×	V	×	×
11. Walbusch X X X X 12. ABOUT YOU X X X X 13. Best Secret X X X X 14. Breuninger X X X X 15. C&A X X X X 16. engelhorn X X X X 17. ESPRIT X X X X 18. s.Oliver X X X X 19.WITT WEIDEN X X X X	9. PETER HAHN	V	×	V	×	×
12. ABOUT YOU X X X X 13. Best Secret X X X X 14. Breuninger X X X X 15. C&A X X X X 16. engelhorn X X X X 17. ESPRIT X X X X 18. s.Oliver X X X X 19.WITT WEIDEN X X X X	10. Tommy Hilfiger	×	×	V	×	\checkmark
13. Best Secret X X X X 14. Breuninger X X X X 15. C&A X X X X 16. engelhorn X X X X 17. ESPRIT X X X X 18. s.Oliver X X X X 19.WITT WEIDEN X X X X	11. Walbusch	V	×	✓	×	×
14. Breuninger X X X X 15. C&A X X X X 16. engelhorn X X X X 17. ESPRIT X X X X 18. s.Oliver X X X X 19.WITT WEIDEN X X X X	12. ABOUT YOU	×	×	V	×	×
15. C&A	13. Best Secret	×	×	V	W. X. O	×
16. engelhorn X X X X 17. ESPRIT V X X X 18. s.Oliver X X X X 19.WITT WEIDEN X X X X	14. Breuninger	×	×	V	X	×
17. ESPRIT	15. C&A	×	×	V	X	×
18. s.Oliver X X X X X 19.WITT WEIDEN X X X X	16. engelhorn	×	×	V	X	×
19.WITT WEIDEN X X X	17. ESPRIT	V	×	×	×	×
	18. s.Oliver	×	×	V	X	×
20. ZARA X X X	19.WITT WEIDEN	×	×	V	×	'11 ×
	20. ZARA	×	×	V	×	X











CONTENT & COMMERCE: DO THEY GO THE EXTRA MILE?

BLOG ARTICLES & SOCIAL MEDIA:

Overall, the fashion retailers offer a lot of additional, useful content in the form of blog posts in their shops. There is a lot on offer, from styling tips and the latest trends to digital buying guides. Appealing blog content in video format, on the other hand, is rarely used.

Unlike in the furniture industry which we have tested in the previous issue, user-generated content from social media is not established in online shops in the fashion industry. This is a missed potential, because such reviews, pictures, videos and shared opinions help online shops to strengthen their brand - and to boost sales if these customers express themselves positively. User-generated content also strengthens the organic search engine ranking of shops and should therefore be used more intensively.

TOMMY HILFIGER SHOW HOW IT'S DONE!

The fashion retailer calls on customers to take a photo of their favorite outfits - the result is high-quality and authentic content that the online shop can use as inspiration and a decision-making tool for other customers.



ONLY 1 SHOP
uses user-generated social media
content in the shop.

CONCLUSION:

Content is and remains one of the most important topics in online retail. The majority of international studies on content preference in online retail rank these three points as most important for the purchase decision:

- Complete and meaningful product information
- Product images in high quality and different perspectives
- Trustworthy customer reviews

The fashion industry is solid in this area. Product information and images are complete and in good quality at most retailers.

However, only a few retailers use the full spectrum in content marketing: Above all, user-generated content in the form of reviews or inspirations contribute in total to creating an informative and trustworthy digital shopping experience - this is where retailers still leave untapped potential.

HIGHLIGHTS



Cross- and upselling content is increasingly finding its way into online shops - we like!



The potential of customer reviews and user-generated content is neglected in too many stores.



Content is king! Good product content increases visibility of the shop and sets it apart from competitors. In addition, this is one of the decisive factors for the return rate! The better and more detailed the content is, the smaller the risk that the customer's expectations will not be met in the end. The effort in the realization is therefore always worth it.

ORDER EXPERIENCE

IT'S ALL ABOUT SPEED

Once the content, product selection, and navigation have convinced potential customers, it's time to move on to the ordering process. Successful retailers have long since recognized how important a positive order experience is for users. This includes a simple checkout, reliable and fast delivery, and a transparent and user-friendly returns process.

These principles are particularly effective in fashion retailing. This is because many purchases here are impulse purchases and not "compulsory purchases". Customers buy fashion online not only because of a rational need, but also as a pastime, out of boredom, or because they were spontaneously inspired while scrolling their social media feed.

Brief digression: women in particular tend to make impulse purchases when it comes to fashion, while men most often spend money spontaneously on electronics items - who would have thought...



ORDER EXPERIENCE CHECKOUT

CAUTION, DANGER OF JUMPING OFF!

As e-commerce experts, we're always wondering why retailers don't pay much more attention to the checkout. After all, it is the decisive last hurdle before a prospective customer becomes a buyer - and the bounce rate at this point in the buying process is immense. The Baymard Institute calculates the global bounce rate from the shopping cart onwards at 70 percent. This means that not even one in three customers completes their purchase after items have been placed in the shopping cart.

Despite the immense importance of checkout, many retailers neglect it when designing their user experience.

The task of a good checkout is easily formulated: A user should be able to complete his purchase in the shortest possible time. After all, every second that users have to spend completing a purchase increases the likelihood of a purchase being abandoned and thus of lost sales.

32



Best practice: With only five mandatory fields, the checkout of Witt Weiden is a positive example of a quick checkout design.





their checkout⁴

In addition, just under a third of is: Reduce unnecessary inputs the retailers surveyed do not allow to decrease the time spent in the quest orders. Guest ordering remocheckout. First and last name can ves a significant hurdle when combe collected in one field. The plapleting an order, as 24 percent of ce of residence can be filled in via all users state that the creation of auto-completion after entering the a customer account is a reason for postal code. Different delivery adthem to abandon the purchasing dresses only become visible after

process.

do not allow their users to check out as

guests without having to create an account.

Studies by the Baymard Institute Therefore, the solution approach show that the probability of completing a purchase decreases with each additional form field in the checkout. On average, fashion retailers ask for 7.8 mandatory fields when completing a purchase that's a reasonable figure. Including optional fields, the average is 12.5.

This value is still too high: 80% of mobile users bounce in the checkout. This figure makes it clear that fashion retailers should pay even more attention to a short and smooth checkout in order to increase their conversion rate.

These approaches are not implemented among the majority of merchants in the fashion industry.

box.

selecting a corresponding check-

Even more helpful than the option of guest ordering is the offer of express checkouts, i.e., the conclusion of a purchase with just one click via shopd user data in payment services such as PayPal, Amazon Pay or Apple Pay. More on this in

the following chapter on payment.



- 3) Baymard Institute, Checkout Types & Layout Guidelines, 2022
- 4) Barilliance Cart Abandonment Statistics, 2022

ORDER EXPERIENCE PAYMENT

mollie

Guest article by payment expert Pascal Matern about the state of digital payments in the fashion industry: don't botch the final steps, especially for mobile users!

The topic of payment plays a crucial role in the In general, the fashion retailers cover the bacheckout, because purchase abandonment can still occur frequently in this last step. The lack of a preferred payment option is one of the main reasons for purchase abandonment during the **checkout process**. In order to avoid purchase aborts, it is worthwhile to offer the common payment methods.

In the fashion industry, purchase on account is particularly popular, as customers like to try on the goods they have ordered before making payment. The major fashion retailers obviously have this in mind:

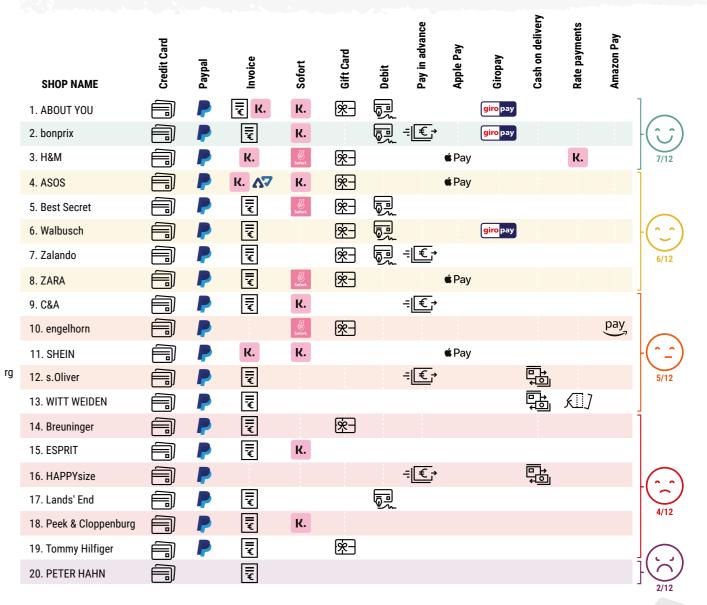


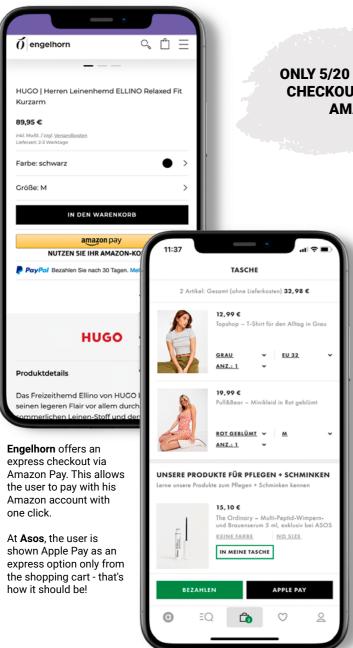
sics solidly when it comes to payment: 5.1 different payment methods are offered on average, a solid value. It seems clearer for customers if only the 4-5 most popular payment methods are displayed in the checkout. Additional payment methods can then be displayed via a button.

18/20 RETAILERS

offer purchase on account as a payment method.







36

ONLY 5/20 ONLINE SHOPS OFFER EXPRESS CHECKOUTS SUCH AS PAYPAL EXPRESS, AMAZON PAYOR APPLE PAY.

The third-party payment service "Paypal" has become one of the most popular payment methods for online shopping. With the exception of Peter Hahn, all of the retailers offer this service. Credit card payments are also supported by all of the retailers surveyed. However, there is still room for improvement here: 8 out of 20 merchants redirect to a new page for credit card payments, instead of processing the payment ideally in an iFrame directly in the checkout. This disrupts the user experience and lowers the conversion rate in the final, decisive step.

Even more serious, however, is the fact that the majority of the fashion retailers surveyed do not offer any express payment methods. This refers to payment options that allow even unregistered users to complete their purchase with just a few clicks and without entering address or payment data. These include services such as Paypal Express, amazon pay, Apple Pay or Google Pay. This is a great advantage, especially for shoppers on mobile devices!

"Even more serious, however, is the fact that the majority of the fashion retailers surveyed do not offer any express payment methods."

Positive examples (images on the left side): Engelhorn offers express checkout via Amazon Pay. This enables users to complete their purchase with just one click, using their Amazon account.

At Asos, Apple Pay as an express payment option is shown only after a user navigates to the cart - that's how it should be!

Mollie recommends: Fashion shoppers buy impulsively! An express checkout immensely increases the chance of short-decided shoppers. However, the button should not yet be placed directly on the product detail page, because in this case customers buy directly instead of adding more items to the shopping cart!

Conclusion: Regarding the number of available payment options, the fashion merchants are in good shape. Especially purchase on account and PayPal are important methods and are offered across the board. But there's room for improvement: express checkout options are easy to implement and can prove to be a competitive advantage, especially for younger audiences!

More about Pascal Matern:



mollie.com

Pascal, Partner Manager at our partner Mollie, helped us evaluate payment methods and recommendations.

Mollie is an international payment service provider that currently serves 130,000 merchants in Europe and has been on a mission to make payments uncomplicated for its customers for 18 years.

If you have any questions about payment, please contact Pascal at

pascal.matern@mollie.com



Quellen: ibi - Erfolgsfaktor Payment | novalnet - payment Lexikon | baymard - guidelines baymard - premium guidelines | PM Agentur - Abbruchrate senken | Statista

ORDER EXPERIENCE **SHIPMENT & DELIVERY**

In order to get the broadest possible insight into the shopping experience in the fashion industry, we decided to place orders with the top 20 fashion shops - 2 shirts each.

As e-commerce experts, we also know the problem of address additions in the order. If online shops offer the possibility to add an address suffix - which is not always the case - it happens more often than you'd think that the data is not transferred onto the shipping label and therefore the order cannot be delivered.

We therefore ordered the T-shirts to our offices in Munich to test this aspect as well.

DELIVERY OPTIONS

ble in the shops.

Retail in flux: Delivery to a Packstation instead of to one's own home is a service that many online shopyou are not at home at the time of shion industry. delivery, the Packstation is a popular delivery option. This is because a Packstation makes it possible to pick up parcels and packages easi-

Before we ordered the shirts to ly, quickly, without having to wait in our office, we first checked if and line, and in a straightforward manwhich delivery options were availaner - 24/7. It is very pleasing that almost all shops offer this service to users.

The possibility of picking a desired delivery date, on the other hand, pers appreciate. In the event that is not yet as established in the fa-



18/20 SHOPS offer pickup at a Packstation.

7/20 SHOPS allow you to select specific dates or express delivery in the shipping method.





SHOP NAME	DELIVERY TIME (in working days)	•	Express or fixed day delivery	Click & Collect	Automated communication delivery / returns	Parcel tracking	
1. ASOS	1 2 3 4 5 6 7 8 9 10 11 12 13 14 1	15	(premium)	던	✓	V]
2. Breuninger	▽	V	(premium)	<u> </u>	—	V	
3. s.Oliver	✓	V	V	V	V	V	
4. Zalando		✓	V	덛	✓	✓	
5. Best Secret	✓	V	×	던	\checkmark	V	Ī
6. bonprix	✓	\checkmark	×	✓	\checkmark	V	
7. engelhorn	✓	V	×	V	\checkmark	V	
8. ESPRIT	✓	\checkmark	\checkmark	\checkmark	×	✓	
9. H&M		\checkmark	×	\checkmark	\checkmark	\checkmark	$+(\hat{\mathcal{L}})$
10. Peek & Cloppenburg	✓	\checkmark	×	\checkmark	\checkmark	\checkmark	
11. Tommy Hilfiger	✓	\checkmark	×	\checkmark	\checkmark	\checkmark	
12. ZARA	✓	\checkmark	\checkmark	\checkmark	×	\checkmark	
13. Walbusch	✓ (keine Lieferzeit angegeben ist)	\checkmark	×	\checkmark	\checkmark	\checkmark	
14. ABOUT YOU		\checkmark	×	뎐	×	\checkmark]
15. C&A		×	×	\checkmark	\checkmark	\	
16. PETER HAHN		\checkmark	×	\checkmark	×	\checkmark	
17. WITT WEIDEN		\checkmark	\checkmark	×	×	\checkmark	
18. Lands' End	✓ (zu früh)	V	×	×	\checkmark	\checkmark	
19. SHEIN	✓ (zu früh)	✓	×	던	×	V	
20. HAPPYsize	✓	×	×	턴	×	\checkmark	}(~)

SHIPMENT & DELIVERY



During the pandemic, the "Click & Collect" concept was popular and helped many retailers stay afloat. But even beyond that, Click & Collect offers great potential for dovetailing online and offline - multichannel shopping is the appropriate keyword here. This allows retailers to expand their customer base or cater to customers with different needs, thus increasing profitability.

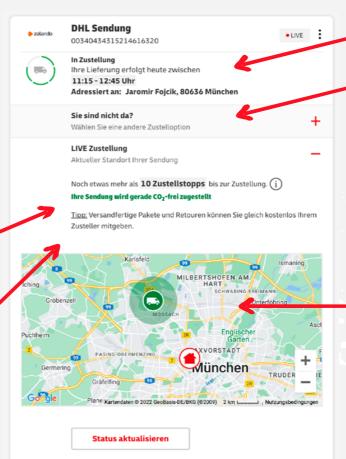
Another major advantage is that with Click & Collect, customers can try on the goods directly on site and, ideally, return them directly and also look around for other items of clothing in the shop; likewise, there are usually no shipping costs. **Win-win for both sides.**

SHIPPING & COMMUNICATION

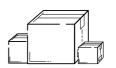
After we ordered all the shirts, we checked our mailbox regularly until the arrival of the t-shirts and documented how the communication is regarding the shipping. Is there automatic shipping notification and tracking?



Shipment tracking is highly practical for users, especially if you are urgently waiting for a package and might not be at home. A best practice can be seen here, for example, at Zalando. A lot of information can be read from the shipment tracking:



The shipping of the packages went smoothly, which made us very happy.



The packages were deliverd after an average of **3 DAYS.**

Only the shop "Shein" dances here with 7 business days from the row and increases this average value. However, the shirt was also shipped from abroad and the long waiting time was communicated accordingly in advance. All in all, this is a pleasing result.



NONE OF THE PACKAGES WERE DELIVERED LATE OR NOT AT ALL -ALL SHOPS (20/20) MET THE STA-TED DELIVERY DATE.

Delivery in real time and traceable on the map

Indication of the Delivery

Delivery option flexible

changeable

As already mentioned at the beginning, it was also important for us to test whether we could specify our company address in an address supplement and whether this was actually adopted on the shipping label. If we think back to the furniture report, there were unfortunately some difficulties here. All the more pleasing, then, that things run more smoothly in the fashion sector. It was a shame that we couldn't specify an address suffix when ordering from the shops "Shein" and "Asos" and that we had to enter our company address in the last name field - but in the end these orders also arrived in time.

RETURN PROCESS

The item you ordered finally arrives! But then the disappointment is great. The garment doesn't fit or you don't like it after all - you have to return it.

SHORT DIGRESSION: FACTS ABOUT RETURNS IN THE FA-SHION INDUSTRY

Overall, Germans are a big fan of returning items ordered on the Internet. For 77 percent of consumers, uncomplicated returns are an important criterion when choosing a retailer. And the absolute figures are enormous when you look at the returns rate in the fashion industry.

RETURN RATE



Annoying for the consumer, because of the frustration and unnecessary effort, but also expensive for the retailer itself.



11,24€

avagerage cost for returned articles for the merchant

Returns - an absolute problem in the fashion industry. Measures to avoid returns are therefore currently a top priority for many online retailers. The negative environmental impact is also becoming more of a focus for consumers - solutions are needed. How to counteract this?

According to EHI, the most important measure is to provide the most detailed product information possible in the online shop. You can read about how our shops perform here in the On Page Experience chapter on page XY.

Optimizing the shipping packaging comes in second place. It not only ensures that the items arrive undamaged, but can also be used by customers for return shipping. We have also taken a closer look at this aspect in the next chapter "Sustainability". The results can be found on page 62.

THE RESULTS

It is clear that returns cannot always be completely avoided despite all possible measures. That's why we wanted to know how the returns process is organized and handled at the individual shops.

The return period is 47 days on average. Here, the range was quite large, from 14 to 120 days. Not included was the online shop Lands' End, which states the following in its FAQ's on returns: "All items purchased from us can be returned at any time."

Good news for the user: returns were free of charge at all retailers.

Return label included?



A real pain when returning products: when you have to print the return label yourself, even though many consumers no longer have a printer at home. That's bad customer experience - hence we wanted to know if the return label is already included in the package (or a QR code can be scanned).



RETURN PROCESS

In addition, we wanted to know whether you can select a corresponding shipping service provider for returns and thus be more flexible when returning the goods.



Can I choose the shipping service provider?



More flexibility for returns by choosing the preferred shipping service provider: how many merchants make their customers' lives easier by letting them choose the most convenient provider for them?



All in all, the returns process went smoothly and the refunds were paid within a reasonable timeframe: **On average, returns took 9.4 days to be processd. Witt Weiden** and **ASOS** were negative exceptions, as we had to wait more than three weeks for the refunds to arrive - that creates discontent for shoppers.



HIGHLIGHTS



Both the shipping and return processes were quick and without any major problems - all in all, a really good order experience.



There were still a few shops with outliers - here we would like to see a good customer experience throughout the Basics.



The customer experience does not end with the delivery of the goods. Only those who enable a smooth returns process can enjoy returning customers.

CUSTOMER ENTHUSIASM AS A SUCCESS FACTOR

customers are spoilt for choice when it co- have to offer in this respect: mes to choosing a specific retailer. The competitive pressure is great and it is important • What does customer service look like? for retailers to consider how best to convince the coveted online shoppers of their own • Are there any bonus programs or loyalty shop.

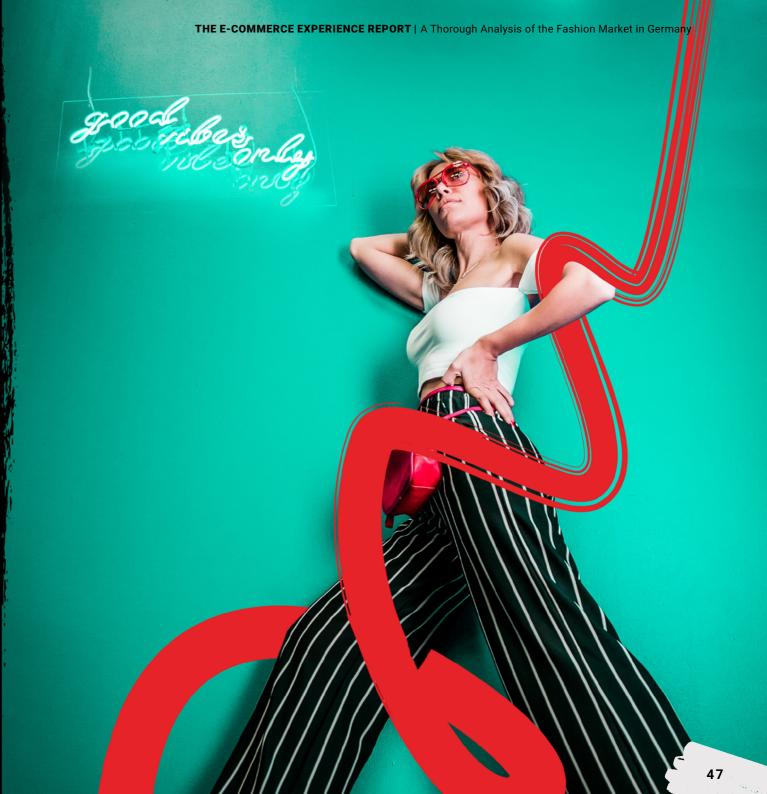
course, through the satisfaction of the customer! If the customer is happy, the chance that he will buy again is very high. Customer orientation is the magic word here: the customer is king.

Given the enormous number of online shops, We therefore wanted to know what online shops

- points?
- How do you achieve customer loyalty? Of How is the customer approach & communication? Is there even personalized content?

Already half of consumers switch to the competition after a single bad experience with a shop.

> Several bad experiences have prompted as many as 80% to switch.



CUSTOMER SERVICE

The importance of good customer service in e-commerce is often criminally underestimated. Yet good service is the be-all and end-all if retailers want to stand a chance against giants like Amazon. This is because customers naturally look in vain for opportunities for personal contact, background questions about products and individual advice.

If you shop at a brick-and-mortar shop, you can approach an employee directly and ask him or her questions. That's not quite as easy online. Or does it? We wanted to find out more and took a look at how the shops are set up.

What channels are available for contacting employees?

With three available ways of getting in touch, the fashion industry sits below average. However, **Peter Hahn** and **Witt Weiden** are positive exceptions with 6 different contact channels each.

The most frequently offered communication channel is the telephone hotline.



Unfortunately, the fashion industry is also losing out on consulting appointments:

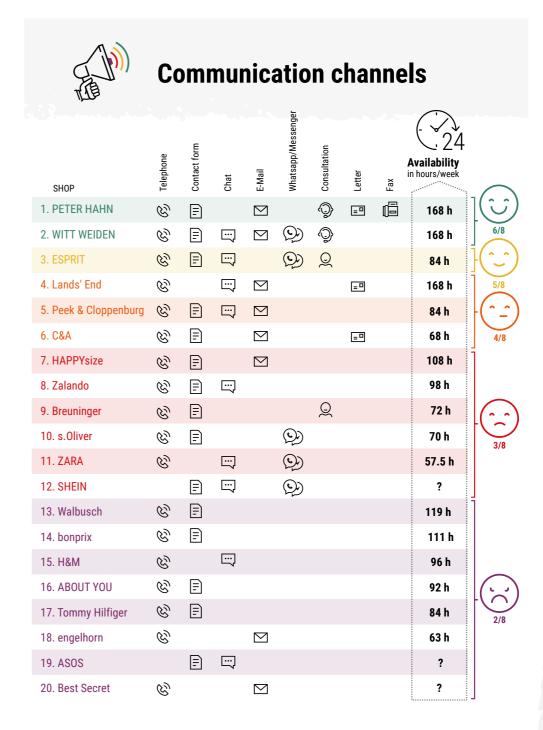
With the exception of Witt Weiden and Peter Hahn, none of the retailers surveyed has yet integrated a free customer advisory service into the shop. Options for making an appointment for a video chat or Whatsapp video call, for example, to get fashion advice, are generally sought in vain.



GOOD: 105 HOURS

average availability of customer service

With an average of 105 hours per week, accessibility in the shops is very high.



CUSTOMER SERVICE

Customer Service

Total time to answer both questions, and quality of the answers provided by customer service.

THE STRESS TEST

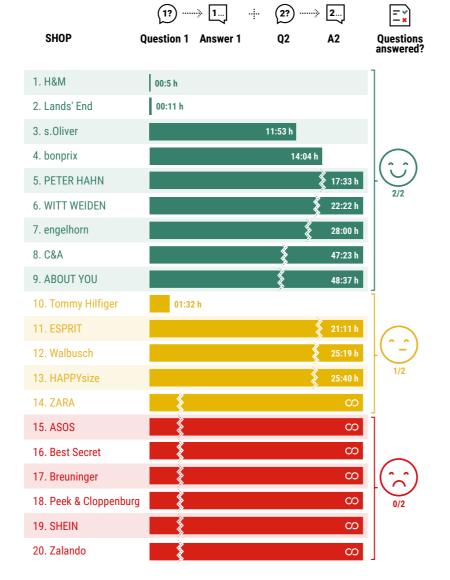
In addition, we wanted to test the extent to which the retailers' digital contact channels are suitable for clarifying background questions about products. To test the retailers' service quality, we selected a product from each shop and asked 2 questions.

We wanted to know:

- Where is the corresponding T-shirt produced?
- What happens to the returns when they come back to the retailer?

Both legitimate and good questions to answer.

We deliberately chose these questions with a sustainability context, as most retailers did not provide any information about this in the shop.



ONLY 9/20 SHOPS could answer both questions.

6 out of 20 even answered neither.

Bonprix, for example, scores with a very detailed

and high-quality answer

The respective time taken to answer the questions was also measured. Where possible, we used the contact form or e-mails as a service channel to keep the data comparable.



SERVICE & LOYALTY COMMUNICATION & PERSONALIZATION

THE E-COMMERCE EXPERIENCE REPORT | A Thorough Analysis of the Fashion Market in Germany



Industry Expert Niels Kolijn of dotdigital on the status quo regarding customer communication and personalized offerings.

Communication and personalization are key building blocks for customer loyalty for online retailers.

But how far can and should retailers go? Is it enough to address them by name in the newsletter? What role does artificial intelligence play and what opportunities does it offer?

We wanted to know what impact customer targeting and personalization has on the customer experience and how the top 20 fashion shops are positioned in this area.

HOW DID WE GO ABOUT IT?

We created an account in each shop, diligently surfed through the product pages, subscribed to the newsletter and, of course. placed real orders - all in the name of a fictitious person. To do this, we created a mailbox and collected all the incoming messages from the shops in order to evaluate them and analyze whether the customer approach was adapted to our buying behavior, product interest and customer data.

We focused on the following criteria in our analysis:

- **Communication** before and after the purchase: How often and with what content were we contacted?
- Birthday programs: Do we get personalized content and offers for our birthday?
- Personalization/product recommendations: How do shops use our data for tailored recommendations?

RESULTS:

920 EMAILS in 2 months

ON AVERAGE 46

mails per shop

While there are definitely a number of brands doing it right, it was shocking to see the amount of emails that were solely pursuing "pushing" content and driving instant conversions - or simply put, classic spam.

Quality over quantity - as a shop, while it's important to leverage customer data, there should also be a balance between frequency and content.

15/20 SHOPS

e-mail.



In terms of content, we were introduced to brands and loyalty programs here, referred to apps, sent loyalty programs and discount codes.

SERVICE & LOYALTY

COMMUNICATION & PERSONALIZATION

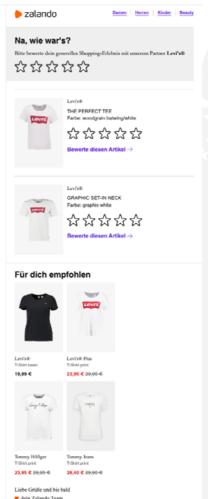
Post-purchase approaches were also used by the majority of shops:

13/20 SHOPS

sent us an email after our order. Qualitatively, however, these left much to be desired.

Most shops use this email to ask for a rating. There was little personalized content, such as purchase recommendations based on the purchase - only Zalando and H&M could convince us there. Here, we could directly and easily rate the products and similar products were suggested to us based on the purchase:

In terms of content, most campaigns were very similar: Congratulations, discount codes or a free shipping offer. There were hardly any specific and, above all, personalized product recommendations here.







A positive example is shown by H&M, which links to a page with personal recommendations and uses our data specifically.

> **ONLY 8/20 SHOPS**

use birthday campaigns



CONCLUSION:

Personalized content based on purchasing behavior or customer data was clearly not available enough. In some cases, we were also shown content that neither matched our purchasing behavior nor our data. In terms of quality, there is still a lot of work to be done here. Overall, we had flooded inboxes with a lot of advertising and also many discount codes. We agree that discount codes are a good tool for customer retention. However, they are often not used wisely and at the right time, for example, when a shop notices that nothing has been purchased for a while or the shop has been visited several times without completing a purchase. Shopping cart abandonment campaigns have proven to be a particularly effective tool: Here, customers are specifically animated after they have not completed their checkout. If these interactions are combined with a discount, the likelihood of a purchase being completed increases - by around 20% on average globally.

more about dotdigital:



dotdigital.com

Niels, Partner Manager at our partner dotdigital, helped us evaluate email communication & personalization.

Dotdigital's Engagement Cloud enables 4.000+ brands in 150 countries to acguire, convert and retain customers for the long term. A global company with over 350 employees, dotdigital has been dedicated to serving companies of all sizes and across all industries for more than 20 years - harnessing the power of customer data to orchestrate cross-channel messaging that delivers exceptional customer experiences.

For questions about personalization, feel free to contact Niels at

Niels.Kolijn@dotdigital.com



SERVICE & LOYALTY LOYALTY & BONUS PROGRAMS

The competition is only a mouse click away.

That's why online shops should do everything they can to bind customers to their own company. Loyalty programs that offer real added value strengthen customer relationships.

Programs with minimum sales volumes as a condition of access and increasingly attractive benefits, for example, fulfill a status function and strengthen customers' sense of belonging.

An additional benefit: Customers who opt for a bonus program usually not only make repeated purchases from the same company, but also add more products to their shopping cart, as a recent study by Magento confirms:

More than half (54%) of respondents said that attractive loyalty programs encourage them to make more purchases from a company and spend more money in the process.



Customer Loyalty

SHOP NAME	Loyalty program	Payback	Newsletter	Displaying active codes in shop
1. ABOUT YOU	×	\checkmark	\checkmark	\checkmark
2. ASOS	×	×	\checkmark	\checkmark
3. Best Secret	✓ VIP CLUB	×	\checkmark	×
4. bonprix	×	×	\checkmark	\checkmark
5. Breuninger	✓ Breuninger Card	×	\checkmark	×
6. C&A	×	\checkmark	\checkmark	×
7. engelhorn	✓ engelhorn Card	×	\checkmark	×
8. ESPRIT	✓ ESPRIT Friends	×	\checkmark	\checkmark
9. HAPPYsize	×	✓	\checkmark	✓
10. H&M	✓ H&M Member	×	\checkmark	×
11. Lands' End	×	\checkmark	\checkmark	\checkmark
12.Peek & Cloppenburg	×	×	\checkmark	×
13. PETER HAHN	×	×	\checkmark	✓
14. SHEIN	✓ SHEIN POINTS	×	\checkmark	\checkmark
15. s.Oliver	s.Oliver Card	×	\checkmark	×
16. Tommy Hilfiger	✓ Hilfiger Club	×	\checkmark	×
17. Walbusch	×	×	✓	×
18. WITT WEIDEN	×	×	V	×
19. Zalando	✓ Zalando Plus	×	\checkmark	×
20. ZARA	×	×	V	×

ONLY 8/20 SHOPS

have an active discount code as an ad in their shop.

For example, if a certain amount is missing to reach a reward, the customer is motivated to add another product to the shopping cart.

We wanted to know what offers are used in the fashion world to increase customer loyalty. Therefore, we looked at whether and which loyalty programs or exclusive offers are offered by the shops. In addition, we paid attention to whether there was an active discount code at the time of the research, which is advertised directly in the shop.



Pleasing: Every shop offers a newsletter

Newsletters are consciously advertised by the customer and and are an established tool for increasing sales and customer loyalty - all the more pleasing that this marketing tool has arrived in all shops. 2

s.Oliver Glücksrad Zurück

We were particularly impressed by s.Oliver's implementation. The shop playfully encourages customers to redeem their winnings directly with a wheel of fortune.

1) Verbraucherpräferenzen beim E-Commerce 2020, Magento Commerce

2) Commerce-Magazine

LOYALTY & BONUS PROGRAMS

On the other hand, we noticed that less than half of the retailers offer loyalty or points programs. Especially in the fashion industry, which thrives on repeated purchases at regular intervals, this is a potential for customer loyalty that remains untapped by some shops.

Nevertheless, we also saw many positive examples in the individual shops.

H&M, for example, offers an H&M Member program. This includes exclusive benefits, such as pay later, discount codes, collect and redeem loyalty points, and participation in competitions.

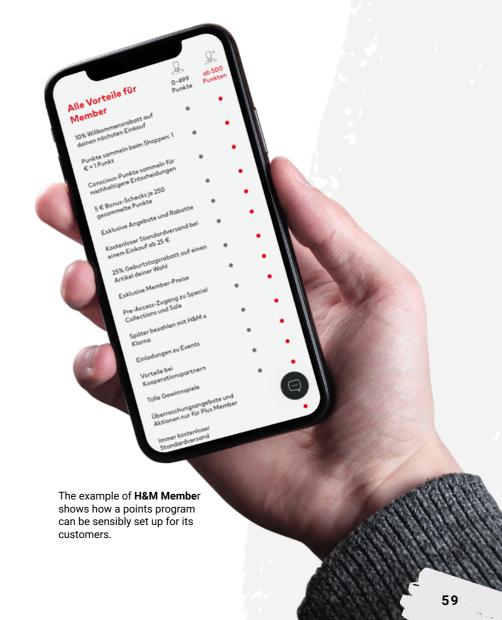
Zalando offers Zalando Plus, a subscription model that offers shopping benefits as well as personal benefits, such as faster delivery and a personal styling advisor.



offer loyalty or points programs



Breuninger provides useful incentives with an exclusive shopping card, complete with payment function - we like!



SUSTAINABILITY AND SLOW FASHION

GREEN WASHING OR REAL CHANGE?

) ()

of consumers regard sustainability as very important when shopping for fashion online.

Sustainability as part of the brand DNA - ofshion industry - is no longer an exception consumers

SLOW FASHION - WHAT DOES IT **ACTUALLY MEAN?**

Slow fashion describes the change to more responsibility and respect for people and • What packaging is used for shipping? the environment and a changed awareness of clothing, its origin and one's own consumer behavior.

In short: the deceleration in the fashion industryindustrie.

This includes not only fashion made from ten referred to as "slow fashion" in the fa- organic and recycled materials, but also used clothing. The principle of throwing and is becoming increasingly important to away and "buying new" is currently experiencing a strong countermovement.

> We therefore wanted to clarify the following questions for our report in relation to sustainability and slow fashion in this chapter

- Is there a sustainable product range?
- Is there a sustainability filter in the shop?
- Are there offset programs to compensate for shipping?
- What about the **topic of re-commerce**? Are there any second-hand or recycling initiatives?

PACKAGING

Packaging is the first point of contact when the long-awaited, ordered garment finally arrives. Here, in particular, consumer awareness is very high:



77%

Of users find that fashion shops often use too much packaging material.

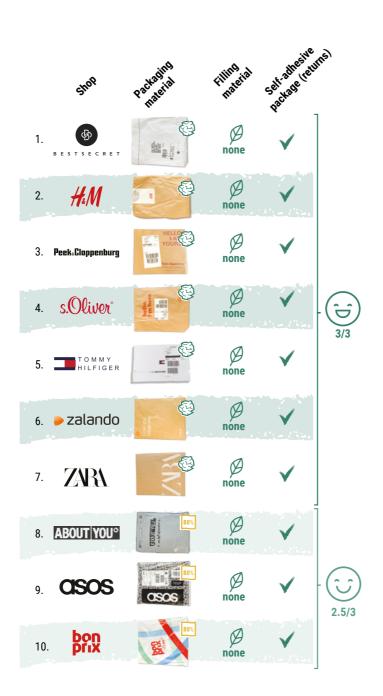


81%

Of users wish that the packaging material for online purchases was completely recyclable.

Therefore, we paid attention to three major aspects regarding product packaging:

- Which packaging material is used and is the size ratio of product to packaging correct?
- Is filling material used?
- Is the package self-adhesive or do you need tape for the return?







easier for the customer, as the package can be closed

with just one flick.

SUSTAINABILITY AND SLOW FASHION





AT 17/20 **SHOPS**

you can filter directly for more sustainable clothes on the category page.



ONLY 2 SHOPS

indicate on the PDP where and under what conditions the garment was produced.

TRANSPARENCY & COMMUNICATION—

Shop	Sustainable products filter available	Communication about sustainability	Details regarding origin and production	Communication about further use of returns	
1. H&M	✓	✓	✓	✓](``)
2. ABOUT YOU	✓	✓	×	✓	4/4
3. Zalando	✓	✓	×	✓	(~~)
4. ZARA	✓	✓	✓	×	3/4
5. ASOS	\checkmark	\checkmark	×	×	
6. bonprix	\checkmark	\checkmark	×	×	
7. Breuninger	\checkmark	\checkmark	×	×	
8. C&A	\checkmark	\checkmark	×	×	
9. engelhorn	✓	✓	×	×	
10. ESPRIT	\checkmark	\checkmark	×	×	2/4
11. Lands' End	V	V	×	×	2,4
12. s.Oliver	V	V	×	×	
13. Tommy Hilfiger	~	✓	×	×	
14. WITT WEIDEN	\checkmark	\checkmark	×	×	_]
15. Best Secret	\checkmark	×	×	×	
16. Peek & Cloppenburg	g 🗸	×	×	×	_[(^_^)
17. PETER HAHN	×	✓	×	×	1/4
18. SHEIN	\checkmark	×	×	×]
19. HAPPYsize	×	×	×	×	
20. Walbusch	×	×	×	×	0/4

Pflege Ihrer Kleidung bedeutet Pflege der Umwelt. Waschgänge bei niedrigen Temperaturen und sanfte Schleuderprogramme schonen die Kleidungsstücke und tragen dazu bei, Farbe, Form und Struktur des Stoffes zu erhalten. Gleichzeitig wird so der Energieverbrauch bei Pflegeprozessen ™ Maschinenwäsche bis 30° C kurz schleudern Nicht bleichen ∃ Bei max. 110° C bügeln (1) Chemische Reinigung mit Tetrachloroethylene Nicht trocknen Wir arbeiten mit unseren Lieferanten, Arbeitnehmern/innen, Gewerkschaften und internationalen Organisationen zusammen, um eine Lieferkette zu entwickeln, in der die Menschenrechte respektiert und gefördert werden und die zu den Zielen der

> Darüber hinaus haben wir dank der kontinuierlichen Zusammenarbeit mit unseren Lieferanten ein Rückverfolgbarkeitsprogramm entwickelt, mit dem wir herausfinden können, wo und wie unsere Kleidungsstücke Hergestellt in Marokko

Vereinten Nationen für nachhaltige Entwicklung beiträgt.

Zara shows Information on sustainability on the PDP as well as information on the country of origin.

ECOVERO ™ ist durch das EU-Umweltzeichen zertifiziert, ein von der Generaldirektion Umwelt der Europäischen Kommission entwickeltes Etikett, das die Einhaltung anspruchsvoller Umweltstandards in Produktionsprozessen überprüft. Darüber hinaus wird die Herkunft des Holzes durch die Zusammenarbeit mit externen Organisationen kontrolliert, velche die Einhaltung unserer Waldschutzpolitik durch ein Auditprogramm überprüfen, um einen respektvollen Umgang mit Jrwäldern und gefährdeten Wäldern sicherzustellen. ORTEILE FÜR DIE UMWELT Nachhaltiger bewirtschaftete Wälder Reduzierung des Wasserverbrauchs Reduzierung des Energieverbrauchs Emissionsvermeidung

To avoid being confronted with greenwashing accusations, companies should transparently show their customers that they are aware of their responsibility and take concrete measures to protect the environment and report on them.

In this context, we wanted to know:

- Can products be filtered by sustainable production?
- Is information on the country of origin and production conditions provided on the detail page of a product?
- Is sustainability anchored in the company guidelines (certificates, news, etc.)?
- Is information provided on how to handle returns?

SUSTAINABILITY AND SLOW FASHION

DELIVERY AND COMPENSATION

The biggest emissions drivers in e-commerce are undoubtedly transport and distribution, as e-commerce companies consist of a complex logistics and delivery network, which is naturally reflected in the company's carbon footprint.

CO2 offsetting is a good way of compensating for the unfortunately unavoidable CO2 footprint of one's own orders through offsetting programs in the form of climate protection projects.

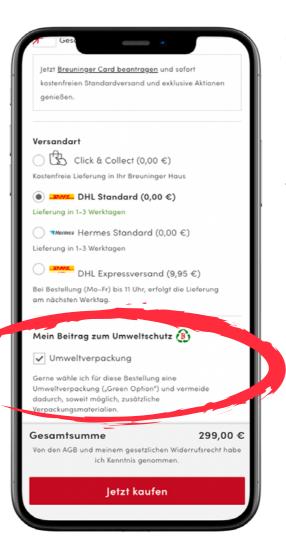








At **Zalando**, you can offset the CO2 footprint of your own order for an additional €0.25.



Breuninger relies on extra environmental packaging that can be selected at checkout..



SUSTAINABILITY AND SLOW FASHION

SUSTAINABLE FASHION CONCEPTS: LEND, SHARE, SELL AGAIN



In addition to sustainably produconcepts such as secondhand or demand:

Second hand is drawing ever wider circles: Increasing sustainability awareness, affordable prices, availability & uniqueness are the reasons for this. Above all, it shows that low prices and sustainability do not have to be mutually exclusive opposites.

Sharing economy - a concept that is becoming increasingly popular in the fashion world, especially zation. among the younger target group, and for many represents a real alternative to buying clothes. This includes, for example, the lending of occasion-related clothing such as suits or wedding dresses, but also designer pieces and accessories.

Another welcome development: ced clothing, sustainable fashion circular economy or recycling of raw materials from used clothing. recycled clothing are particularly in Many companies are already committed to initiatives & research projects to develop technologies for this and bring them to market.

> Bonprix, for example, convinced us with their concept "Creating space with heart". Here you can simply donate worn clothing. For each clothing donation sent, you then receive an email with a vote that you can use to support a charitable organi-

ONLY 12/20 SHOPS

offer or support sustainable fashion concepts.

Are sustainable fashion concepts offered?



What happens to articles when they are no longer worn? Unfortunately, too many garments land in the trash. Sustainable fashion concepts like second hand shopping, recycling or the promotion of sharing economies are steps in the right direction.



THE ABSOLUTE BEST PRACTICE HERE IS ZALANDO

Zalando contributes to a circular economy in the fashion industry with "Zircle".

Fast Fashion: Anyone who buys the latest fashion trends, wears them for only a short time and then disposes of them again is not living sustainably and produces a lot of waste. Zalando Zircle wants to change this consumer behavior. The aim is to reduce waste and pollution from clothing by creating a cycle in the fashion world. Users have the opportunity to sell their used clothes that they no longer want to wear directly to Zalando or to a community. All you have to do is photograph selected pieces and a selling price is displayed directly.



HIGHLIGHTS



Sustainability filters in the shop are standard and established in almost all shops.



In-depth and transparent information about sustainable production conditions is missing on the product detail pages, with few exceptions.



Sustainability is the new normal and is also becoming increasingly relevant in online shopping. Holistic solutions are needed here!

TECHNOLOGY & INNOVATION

It was also important for us to take a close look at the shops in terms of technological progress and innovations. In its annual industry report, IFH Cologne highlights e-commerce trends for shop operators.

A representative survey revealed:



OF ONLINE SHOPPERS LIKE TO TRY OUT NEW TECHNOLOGIES THAT SIMPLIFY ONLINE SHOPPING.



EVEN PAY ATTENTION TO THE FACT THAT SPECIAL SERVICES ARE OFFERED.



THINK IT IS IMPORTANT FOR A SHOP TO OFFER A VARIETY OF SERVICES TO SUPPORT THE BUYING PROCESS.

Given the intense competition between online shops, this is an opportunity for retailers to stand out. After all, good services make all the difference. apps (PWA) used? Do the retailers have their own app in addition to the shops, and what features are offered? These and other exciting questions are answered in this chapter.

In this context, we wanted to know:

How fast and well do the shops work on different devices? Are progressive web

PERFORMANCE

In e-commerce, performance describes how quickly you can navigate between products and the ordering process. Here, the faster the pages load on desktop and especially mobile devices, the better the user experience.

Studies show that slow web shops lead to abandoned purchases, while fast performance contributes to larger shopping carts and loyal customers.

In addition, good webshop performance also has an influence on search engine rankings. For Google, it has become a fundamental factor. Investing in performance optimization therefore pays off several times over.

But how do you know whether performance is good or bad? To answer this question, Google published the so-called Core Web Vitals in June 2021, which measure the performance of a website in the form of three metrics - load time, interactivity and visual stability:

The Core Web Vitals analysis is free of charge and can be performed at any time with https://pagespeed.web.dev/

LCP (LARGEST CONTENTFUL PAINT):

How long does a page take to load? The time from the click on the link to the visibility of the content on the monitor is measured.

FID (FIRST INPUT DELAY):

This is where you go a step further. How long does it take between the first user interaction on the website and the browser response to this interaction?

CLS (CUMULATIVE LAYOUT SHIFT):

What is the layout stability during loading?

If there are elements that show spontaneous changes in the layout during the loading process, this results in a high CLS score.

These metrics add up to an overall value, the Lighthouse Performance Score, which measures performance quality. This value ranges between 0 and 100. If we take the e-commerce giant Amazon (the e-commerce shop with the highest sales) as a reference, for example, this results in a performance score of 92 for desktop and 70 for mobile

It should be noted that the key figures were evaluated separately on desktop and mobile devices, because smartphones usually have a weaker performance and this should be taken into account when optimizing for mobile. What we find particularly good: In addition to the performance metrics, Google's PageSpeed Insights also provides concrete recommenda-

tions on which technical aspects should be improved in terms of performance.

The scattering of the top 20 fashion shops is large: Especially on mobile devices, most shops lag significantly behind Google's performance expectations. As expected, desktop performance is less critical: Three quarters of retailers are rated at least passable or good. The following pages show the results in detail. **HIGHLIGHTS**



The desktop performance is in the acceptable range for the majority of the retailers.



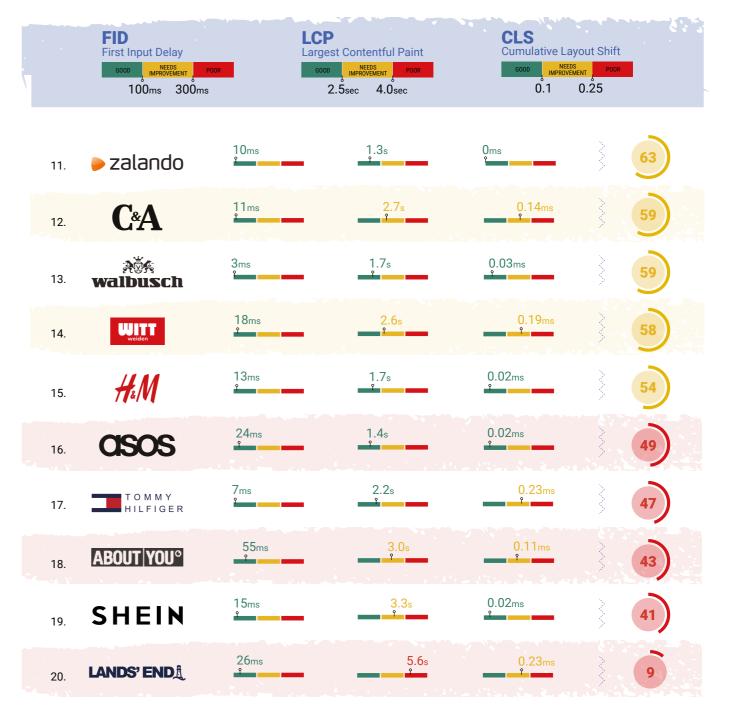
In terms of mobile performance, 18/20 shops are rated as "poor" by Google.



Anyone who achieves good performance across all end devices can gain significant competitive advantages on Google - especially thanks to the continuing increase in the proportion of mobile users.

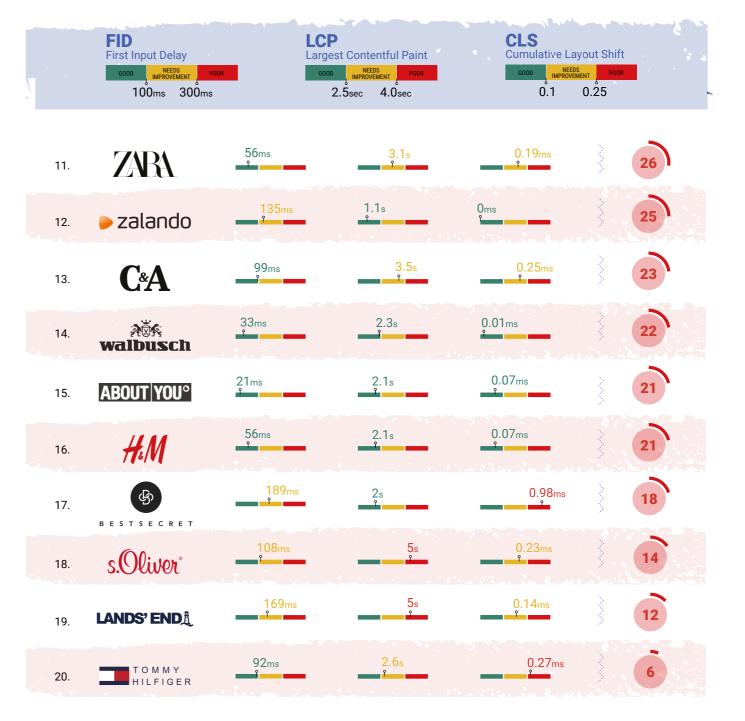
PERFORMANCE: DESKTOP





PERFORMANCE: MOBILE





PWA

Progressive Web Apps (PWA) are a current trend in e-commerce that is significantly changing mobile usage. A website with PWA capabilities has many features that were previously reserved for native apps.

AMONG THEM:

- The online shop can be installed on the smartphone.
- Certain functions and content can also be used offline.
- Push notifications for shipping or offers can be sent.

The advantage of PWAs is that no standalone iOS or Android app needs to be programmed. Any website can be extended with PWA functions and used as a mobile app with manageable costs for development and maintenance.

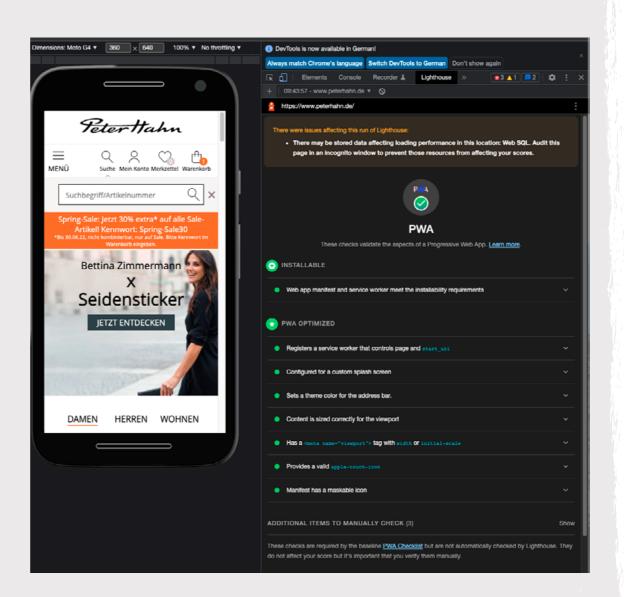
Only 1 shop already fully uses PWA: Peter Hahn.

OTHER BENEFITS:

A PWA can also access hardware such as the smartphone's camera, for example, to integrate a barcode scanner. In addition, the app does not have to go through a lengthy publishing process in the Google Play Shop or Apple App Shop, which may also be linked to commission payments in the long term. The installation is done directly on the respective website via the "Add-to-Homescreen" function - however, this feature is reserved for Apple users.

Under certain conditions, a PWA can even lead to better performance. For example, if the content of the following pages is preloaded in the background via the so-called service worker functionality. This feature is particularly valuable for mobile users in fashion shops, where many product detail pages are browsed one after the other.

But which shops are already using the potential of the PWA? For the analysis, we used Google's web analysis tool "Lighthouse".



HIGHLIGHTS



PWAs open up tremendous user benefits and can lead to better performance.



Three-quarters of the top 20 retailers are not yet using PWA features at all.



PWAs will fuel the mobile use of online shops even more in the future than they already do. Those who recognize these advantages and put them to use will also be ahead of the game in the mobile-heavy fashion industry.

APP & (OMNI-CHANNEL-) FEATURES

GIMMICK OR REAL ADDED VALUE?

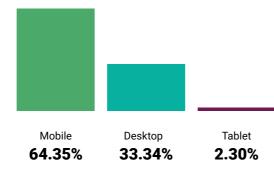
We have deliberately placed the focus of our report on topics that have a direct influence on the user's shopping experience. Apps are somewhat of an exception here: Is the use of such technologies necessary to provide a good user experience? We think so - if they are used correctly.

APPS HAVE WELL ARRIVED IN FASHION

An own app can offer many advantages for retailers: For example, it is more quickly accessible and visible to users than a visit to the shop via the browser. In addition, functions that are difficult to implement in the browser are easier to implement in an app because they are designed for specific operating systems. These functions include, for example, customer loyalty programs, shopping aids or the integration of augmented reality.

> **16 OUT OF 20 SHOPS** have their own app.

TRAFFIC SHARE BY PLATFORM. **JANUARY 2022**



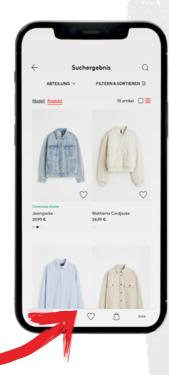
Source: Similarweb

Most of the top 20 fashion shops in Germany already use the advantages of a native application. Only Tommy Hilfiger, Land's End, Engelhorn and Walbusch are out of line here. We hope that this share will continue to rise in the coming year. Because with the right features, an app can make a decisive contribution to customers identifying even more strongly with the company.

That's exactly why we also took a look at what special features the individual apps have to offer. Are the apps used purely as shopping applications or do they really offer added value for the customer experience? Do the online shops with brick-and-mortar shops also offer omni-channel features?

5/16 SHOPS offer the Visual Search function.





Simply take a screenshot or photo of a desired product, upload it to the app and get a similar item displayed - an absolute shopping convenience!



CISOS SHEIN



H&M. Breuninger, Asos, Shein & C&A are leading the way!

VISUAL SEARCH

Visual Search means the development of visual content with the help of Al. This trend is currently one of the most exciting in online retail - all the more pleasing that it has already found its way into the apps of fashion shops. Visual search helps to make product searches and product recommendations in online shops more intuitive. After all, image-based search hits ideally correspond pretty closely to the image that customers actually have in their heads.1

1) E-Commerce Magazine

APP & (OMNI-CHANNEL-) FEATURES



Omni-channel e-commerce is a sales approach that leverages multiple channels and provides customers with a consistent experience across all channels, whether brickand-mortar or digital.

7 SHOPS

include omni-channel features in their APPs

Zalando, H&M, Breuninger, Esprit, When entering a shop, the user C&A, s.Oliver und Zara are already using the potential of "Scan and Shop"!

you can scan the barcode using the app and see if the item is still available online!

The fashion label Zara particularly With Click & Find, customers can customers a whole new shopping for this purpose. experience:

CLICK & GO, CLICK & FIND, CLICK & TRY

receives a push message on the Mega concept - gladly more of it! smartphone. Three options are then available:

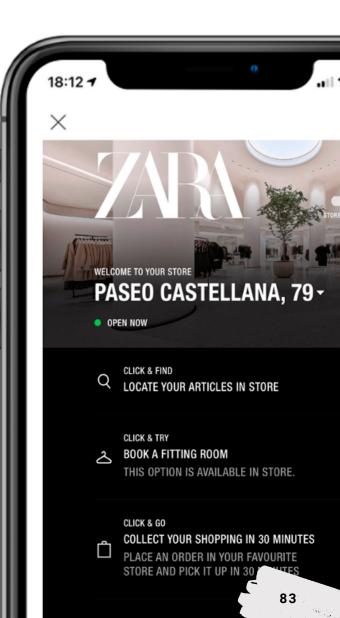
While you're shopping in a brick- With Click & Go, you can display and-mortar shop and can no longer in the app all the items that are find the size you want, for example, available in the Zara shop of your choice at that time, these can also be paid for with the app and picked up in the shop after 120 minutes.

stood out. Here, you can switch to find out in which area of the shop a so-called shop mode in the app. their desired item is located. The The function is intended to offer floor plan of the floor is displayed

> Last but not least, there is the Click & Try function: customers who are in the shop can now reserve a booth via app.

> Shop fashion in the app - Zara as a pioneer on the German market.





SOCIAL COMMERCE & LIVE SHOPPING

"Live shopping, the new wonder weapon in e-commerce"

as it is titled by Internetworld, offers many potentials for fashion retailers. Social commerce has long since arrived in Asia. Providing social media channels not only as a source of inspiration, but also selling goods via them, is appealing to online shoppers. Live shopping is a particular highlight. Customers can watch live as goods are tried on or tested. This can be streamed directly in the shop.

We wanted to know how retailers are already using this trend. On which social media channels are the shops represented and is live shopping offered?

In general, it can be seen that shops have recognized the potential of social media and are adapting the shopping experience for their customers accordingly.

ALL SHOPS ARE ACTIVE ON INSTAGRAM AND FACEBOOK



10/20 SHOPS
already offer live shopping events
for their customers.

Use of **social media** for **marketing and sales**

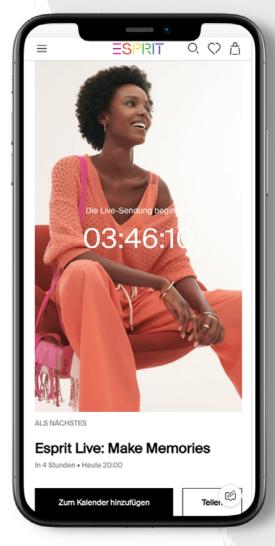




ABOUT YOU SHEIN



ASOS Best Secret s.Oliver



Esprit shows the way: Live Shopping as a new shopping experience.

VIRTUAL SIZE ASSISTANTS

11/20 MERCHANTS

use digital size advisors

critical issues in digital fashion retail. Different brands classify

their sizes, sometimes significantly differently, which is why users can hardly rely on a uniform size that "always fits" them. But bad purchases are frustrating for both sides: Returns cause effort and waiting time for the buyer, while on the retailer's side they eat up the usually already tight margin.

Since shipping and returns are often free in fashion retail, many

customers order several sizes as scriptions by providing detailed a precautionary measure with the intention of keeping only the bestfitting item. This approach is neither sustainable nor economical. That is why many retailers are increasingly making efforts to make it easier for their customers to select the right size already in the shop.

Size & fit is and remains one of the Several approaches can lead to the goal here. Suppliers can increase the precision of their product de-

> Privacy = FIT FINDER Your best fit the size that people like you bought, and whether they returned Based on the purchases of thousands of similar shonners there is a 95% chance that you will be happy with size L.

> > measurements of individual products. Likewise, the masses can make their contribution to a better estimation of the size of a garment: by providing information on the fit in customer reviews, reliable averages can be formed as to whether an item tends to run small, as expected or large.

In recent years, however, the solution approach of a digital size advisor, which is integrated into the

shop in the form of a third-party service, has become even more prevalent. These services use standardized queries on height, weight, age and stature to determine the most suitable size of an individual item for a user. A particularly practical feature is that once this information has been entered, the user is usually shown the sizes determined on all other pages. The most

frequently used service here is Fit Finder from the provider Fit Analytics, which is fully committed to optimizing size information.



Sizing assistants

✓ available x not available

			Į	, not available
SHOP NAME	Fit finder	Fit details in reviews	Product specific fit details	<i>}.</i> *
ASOS	\checkmark	×	×]
H&M	×	✓	×	
ABOUT YOU	\checkmark	×	×	
ZARA	V	×	×	
bonprix	×	\checkmark	×	
Breuniger	V	×	×	
Lands' End	✓	×	×	
ESPRIT	\checkmark	×	×	
HAPPYsize	×	\checkmark	×	min. 1
Peek & Cloppenburg	V	×	×	
PETER HAHN	×	\checkmark	×	
SHEIN	×	×	✓	
sOliver	✓	×	×	
Tommy Hilfiger	V	×	×	
Walbusch	\checkmark	×	×	
Engelhorn	V	×	×	
Zalando	×	×	✓	
Best Secret	×	×	×	
Witt Weiden	×	×	×	none
C&A	×	×	×	

HIGHLIGHTS



17/20 retailers offer at least a virtual sizing consultation service.



Only 4 retailers so far utilize information about fit from customer reviews.



Virtual size advisors help retailers to make product selection easier for their customers - and thus contribute to better customer experience, higher cost efficiency and more sustainable trade.

TECHNOLOGY AND INNOVATION DATA PRIVACY AND CONSENT

sword in e-commerce. Our partner usercentrics took a closer look at the current state of affairs for German fashion retailers in this guest level of GDPR compliance among article.

Since the General Data Protection Regulation (GDPR) came into force in 2018, the issue of consent has become the focus of website operators. Consent refers to the agreement to the use of personal data, among other things for the purpose of analysis, advertising or personalization of offers.

In most cases, online retailers face a conflict of interest when it comes to the issue of consent: Do relate to only 17 of the 20 retailers they want to exploit the full range examined. of tailored (and thus effective) advertising offers and retargeting in order to achieve sales growth? Or should all activities only be designed in compliance with the applicable EU rules on data protection in order to act in a legally secure manner at all times? We wanted to find out in which direction the pendulum is swinging among fashion retailers in Germany...

Privacy remains a double-edged To this end, our partner Usercentrics, the leading consent management platform in Europe, conducted an extensive scan to test the the top 20 fashion e-commerce websites in Germany. In this report, we outline the key findings and trends.

> Due to the sensitivity of the topic, we will not disclose company-specific information, but rather reveal the general trends we see in the industry regarding compliance.

> Three of the 20 retailers did not allow a scan due to technical circumstances. The data therefore

48% OF UNNECESSARY **COOKIES**

are send without user consent

THREE KEY FINDINGS

- 14 out of 17 of the surveyed fashion retailers in Germany do not comply with the requirements of the GDPR, as they use at least one non-essential cookie before the Set consent of the user.
- 48% of unnecessary cookies are set without user consent.
- he biggest compliance issues relate to the use of video tools on the Websites.

THREE MAIN TRENDS

1) The bigger the website, the more cookies and tracking technologies are used.

This is not entirely surprising, as the biggest fashion brands in ecommerce also have the biggest domains (some with more than 10,000 pages). In addition, the large shops use both first-party and third-party cookies to

create a better user experience as well as greater personalization, ultimately generating more revenue.

moving away from third-party cookies and towards first-party cookies.

In general, there is a trend to build tracking away from third-party cookies and towards first-party cookies. The Cookiebot CMP scanner found 70% first-party cookies versus 30% third-party cookies on

all websites examined. With Google's plans to discontinue the use of third-party cookies in its Chrome browser by the end of 2023, this trend toward greater use of firstparty cookies underscores a general movement toward alternative tracking strategies based on firstparty data.

On the other hand, this also makes it clear that tracking is not a practice associated with Third-party cookies is disappearing. Rather, the numbers show that the collection of non-essential data persists 2) E-commerce companies are and will continue to require enduser consent regardless of the technology and collection method.

AN AVERAGE OF 6278

scanned pages per dealer

Guest article by Phillip Danielsen, Research Analyst at



DATA PRIVACY AND CONSENT

mains essential for compliance with the GDPR, regardless of the tracking technology used to collect and process personal data.

3) The most common compliance challenge relates to the implementation of video, statistics and marketing services.

websites of platforms such as YouTube and Vimeo sets thirdparty marketing cookies that collect and process personal data of users. According to the EU General Regulation, such cookies may only be activated if the end user has given his consent.

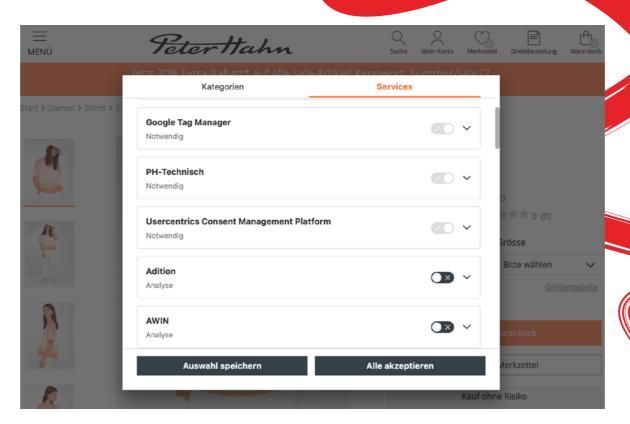
However, our scan analysis showed that one of the most common non-compliance issues on the Still, each company must decide deo links that set third-party cookies without the end user's prior consent.

In other words, prior consent re- More awareness is needed to address the frequent non-compliance issues on e-commerce websites: Embedding videos from YouTube and Vimeo sets cookies and trackers. To be compliant, merchants must obtain end-user consent before playing relevant video content.

CONCLUSION

The implementation of videos on Usercentrics' scan analysis of the top 20 fashion shops in Germany shows that the industry is making efforts to comply with data protection - but there is still a long way to go before revenue and compliance targets are balanced. The legaltech market has evolved significantly over the last four years and solutions are available to enable companies to be GDPR compliant.

main fashion e-commerce sites in for itself whether it is ready to ful-Germany was the activation of vi- ly commit to data compliance and take compliance seriously.



Detailed: In Peter Hahn's shop, users can even break down their preferences to individual services.

62% MARKETING-COOKIES

were set without consent

More informationen about usercentrics



www.usercentrics.com

Phillip Danielsen works as a research analyst at Usercentrics. Usercentrics is a global market leader in the field of Consent Management Platforms (CMP). Usercentrics helps customers such as Daimler, ING Diba and Konica Minolta to comply with data protection regulations. The company is active in more than 100 countries, has more than 2000 resellers and processes more than 61 million user consents daily.

If you have any questions, you can reach Phillip at

phillip.danielsen@usercentrics.com



OUTLOOK

SHOPPING OF THE FU-TURE WITH AUGMENTED REALITY

Augmented reality (AR) is a significant step in fashion e-commerce to make the shopping experience even easier and more intuitive for customers.

For online fashion retailers, high return rates are one of the biggest challenges. AR, for example, can help reduce this rate by enabling consumers to make more targeted purchases - an absolute game changer for online retailers and a crucial competitive advantage!

HOW CAN AUGMENTED REALITY BE IMPLEMENTED IN PRACTICE?

A use case from H&M shows: Virtual Fitting - the dressing room at home

In the online shop, clothes are usually ordered in several sizes and colors. Why? The uncertainty as to whether it will look good on one's own body and really fit is often too great. H&M wants to remedy this with Virtual Fitting. This is a kind of digital changing room for the home that is set to change our shop-

ping experience forever and could represent a real shopping revolution.

How does it work?

In selected shops, customers will be able to have themselves scanned in the future. Based on this, a personal avatar with the customer's own appearance and measurements will be created - a digital likeness. This avatar is then transferred to the app, which can then be used to try on the clothing virtually.

Finally, less return stress thanks to Virtual Fitting. Virtual Fitting could save shopping enthusiasts a lot of time and nerves in the future. After all, if you know what the clothes will look like on you before you even receive your order, you're more likely to keep them.

We are excited and hope for many more use cases in this area!



CONCLUSION

NOT A WHOLE LOT TO COMPLAIN, **BUT LOADS TO IMPROVE!**

venue alone - the largest e-commerce mar- scape is the sustainable management of reket in Germany next to consumer electro- sources and labour in the production of garnics. That's why we had high expectations ments. The current level of communication regarding smooth processes, highly optimi- and transparency provided by merchants zed technical platforms and well thought out is unfortunately the proverbial fig leaf: few additional services. Were all of those expec- merchants make clear commitments to sustations fulfilled? Of course not, that would tainability but rather provide brushed PR linhave been boring!

Nonetheless, it is safe to say that the level Our takeaway: Merchants who can provide of quality among the top 20 fashion retai- quality products, sensible personalization lers in Germany is remarkable. The logistiand authentic storytelling own the future! It's cal processes are reliable and fast, content safe to say that the market is highly volatile commerce is widely adapted and the custo- and open to innovators! mer service of the merchants was available for 104 hours per week on average...

Still, this report shows that the e-commerce fashion landscape is still far from absolute perfection. The majority of merchants is not yet capable of providing sensible personalized product offerings in their shop of e-mail communication - even though high relevance of product recommendations is more important in fashion than in any other market.

The fashion industry is - judged by total re- Another vital topic in the global fashion land-



WHO IS BEHIND THE EXPERIENCE REPORT?

The e-commerce experience report is created and published by the e-commerce agency creativestyle. We are one of the leading full service e-commerce solution providers in Germany and help SMBs and market leaders with their growth in online commerce. As part of the Smile Group, we have a team of more than 2,000 dedicated experts, making us the leading provider for open source software and custom web development in Europe.

Our team has invested more than 200 hours into researching the German fashion industry. Why? Because we want to be the first to create a holistic benchmark for selling online in the German market.

VERACITY OF DATA:

All results in this report were collected and interpreted with great care and attention to detail. The goal of this report is to provide a neutral summary, regardless of size, market position or used technology of a merchant. Still, we cannot exclude human error in the creation of this report.

We are happy to receive any hints, corrections or other feedback at b.merl@creativestyle.de.

WE THANK OUR PART-NERS FOR CONTRIBU-TING TO THIS REPORT:





mollie

Layout: Leuchtend Laut GmbH | www.leuchtendlaut.de



JAROMIR FOJCIK

Our founder and CEO has brought this report to life and provided guidance and valuable insights, from the first draft to the final document.



ADNAN KRZAVIC

Our trainee Adnan was responsible for collecting and summarizing all data for this report. He is still flinching when someone says the word "fashion".





JULIA HECKL

As our Content Marketing Manager, Julia provided the majority of content for this report. With a sharp eye for detail, she summarized the customer experience from A-Z.



BENEDIKT MERL

Benedikt is a Marketing Consultant at creativestyle. He was responsible for content direction, tying together our own research and the contributions by our partners.

